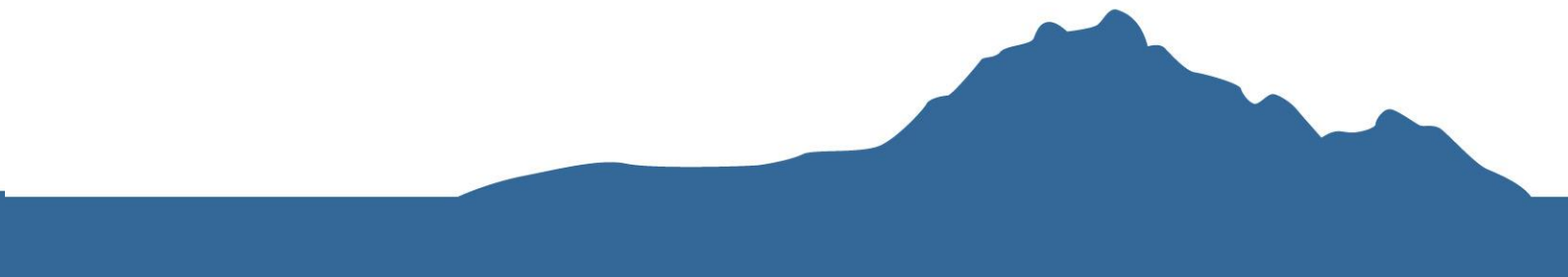




Annual Plan

Year ending 30 June 2020



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Introduction

Under the *Local Government Act 1993 (the Act)* Councils have a range of functions and powers including but not limited to the following:

- S20(1) (a) to provide for the health, safety and welfare of the Community;
(b) to represent and promote the interests of the Community; and
(c) to provide for the peace, order and good government of the municipal area

In terms of achieving these and other objectives Council is required to develop a range of strategic and operational plans and documents that underpin the operations of the Council; the importance of which should not be underestimated.

- S68 Strategic Plan
- S70 Long Term Financial Management Plan
- S70A Financial Management Strategies
- S70B Long Term Strategic Asset Management Plan
- S70C Asset Management Policies
- S70D Asset Management Strategies
- S71 Annual Plan**
- S82 Estimate (Rating)

This document addresses S71 as highlighted which requires the Council to prepare an Annual Plan for the municipal area for each financial year. Flinders Council's Annual Plan for the 2019/2020 financial year has been prepared and adopted by Council in accordance with S71 in that it:

- is consistent with Council's Strategic Plan;
- includes a statement of the manner in which Council is to meet the goals and objectives of the Strategic Plan;
- includes a summary of the budget estimates adopted by Council; and
- includes a summary of the major strategies to be used in relation to the Council's public health goals and objectives.

In 2019/20 Council will endeavour to meet the goals and objectives of the Strategic Plan in an inclusive manner with its community members.

Acting General Manager's Summary

Flinders Council manages a significant portfolio of assets covering airport infrastructure, buildings, facilities, roads and streets, parks and gardens, cemeteries, quarries, landfill, waste transfer stations and plant and equipment. In addition, Council is involved in other project works such as managing the State roads, partnership works with TasWater and sale of aviation fuel at the Airport.

The Community Services that Council provides includes: Planning and Development Services; support in the Community Economic Development segment (e.g. school holiday programs, Furneaux Islands Festival and health programs); and Environmental Health (e.g. dog registrations, water testing, food licensing and compliance).

It is Council's responsibility to consider and find solutions to the major issues that face island living, such as an aging population; the shortage of affordable housing; the high access costs by air and sea; the lack of employment opportunities; and the management of our hard waste and waste-water.

To address all of Council's needs, there are only 22.8 full-time-equivalent employees, and yet this small Council is still obliged to fulfil the same objectives and regulatory requirements as larger Councils. Council relies on community efforts and involvement in the upkeep of its assets; community ownership of the problems we all face such as the war on waste; the community to positively shape our future, in order to influence questions such as 'how do we encourage and grow sustainable tourism' or 'how do we achieve island sustainability both economically and resourcefully'.

Financial sustainability will be a key measure underpinning decision-making at Council, and thus forms the basis of the upcoming Annual Plan. The cost of maintaining such a large portfolio of assets requires more money than this small island can provide. Operationally, we are 50% grant-funded, and major capital works require significant funding through grant applications. This year, the funding on the roads program (Roads to Recovery Program) for the next five years was reduced by \$400,000, however the requirement for Council's spend has not been reduced. This means Council is expected to achieve the same standard of service delivery in the road network using a larger proportion of its own funds. Council is very aware of the cash constraints, and how that impedes other strategies such as encouraging liveability on the Island, and we are working with the State Government on these issues.

Below is a summary of some of the areas of focus within Council.

Waste:

The regulatory requirements in relation to environmental management and pollution control have become stricter over the past years. The Council has therefore developed a strategy to comply with the regulations, in order to avoid heavy fines and the adverse consequences of running out of landfill sites. The current waste option solutions are significant for a small Council and require ongoing investment in expensive machinery and waste cell construction.

Council strongly advocates recycling of waste materials as a method to address the environmental impacts and minimise the costly exercise of managing the landfill. As such, this year we will be cleaning the recyclable and hard waste areas of scrap steel, electronic waste and white goods by baling and storing for future sale. We encourage community to continually explore recycling options for future strategies via the 'War on Waste Working Party'.

Roads:

The Roads to Recovery Program, as mentioned before, has been reduced by \$400,000 (from \$1.8 million in the last 5 years to \$1.4 million for the next five-year period). This has been a challenge for Council as we are still required to maintain the road network at the same standard.

This year we plan to reseal 5.5km, reconstruct 1.5km of bitumen roads, and re-sheet 16.5 km of gravel roads. The footpath program will be limited to repairing damaged areas, and minor works will continue for bridge rail replacement.

Infrastructure:

Prior years have spent heavily in this area with regard to upgrading and providing new buildings, facilities and plant and equipment. This year, the focus is predominantly on maintaining existing assets, replacing those that have health and safety issues (such as the Works shed and the waste-water septic system). Large operational projects, such as the Telstra upgrade, are coming to an end within the upcoming year, and significant capital expenditure will be spent on upgrading the airport runway.

Airport:

Flinders Island, as the largest and most inhabited of the Furneaux Group of Islands, is highly dependent on its airport.

Council's long-term financial management plan placed the necessary long runway upgrade in 2022, at a cost of 50% of \$3.6million, and assumed that a grant would be obtained for half of the cost. In 2018, Council had unsuccessfully submitted for \$1.8m of this cost from the Federal Government's Regional Aviation Program, however, in the budget prior to the recent federal election, the Government suddenly granted Council \$1.8m for the runway upgrade.

The grant is extremely welcomed and is a necessity to meet our Casa Airport Regulations, however, we are now required to fund the additional 50% cost (\$1.8million). The State Government has assisted Council by approving a 5-year interest free loan to mitigate the immediate impact on cashflow, but future strategies must endeavour to find solutions that will enable Council to pay back the loan. This is a big task, and to find \$1.8million is not easy, given the small rate base, and low passenger numbers in air traffic. This year, Council passed a 20% increase in Passenger Taxes and Landing Fees, which only generates an additional \$70,000 on expected passenger numbers. This alone will not resolve the repayment of the \$1.8 million loan, so we are actively working with State Government to find alternative solutions to the problem.

Housing Shortage Issue:

The issue of housing, or lack of, is a complex issue on Flinders that has already involved a significant amount of discussion and research. The Tasmanian Government's "Flinders Island Accommodation Supply Analysis", undertaken by TRC Tourism in 2018, provides useful data and identifies a range of issues. This year Council has committed to commence modelling affordable housing supply options to determine a way forward.

Safe Harbour:

Council is very keen to deliver the Flinders Island Marine Access and Safe Harbour Project, but due to financial constraints, it is concerned that the project comes with a raft of unknowns that may or may not adversely impact Council's financial sustainability. We have "in principal" secured \$4.8 million of commonwealth funds towards the project and a \$0.9 million State Government contribution, which is strictly speaking tied to TasPorts.

Council is in the process of working with the State Government to refine potential partnerships with other stakeholders such as TasPorts and MAST. It is important that the long-term operational costs of the project and potential impacts on Council's finances are minimised.

Conclusion:

Although there are many challenges that we currently face, Council remains positive. This is because we, as a community, have a willingness and strong desire to solve our problems together.

Some of these issues are too big for a small council, so we are actively engaged with the State Government, and are aiming to find ways to:

- create and encourage sustainable living;
- diversify our industries in order to create new job opportunities;
- improve the efficiency and effectiveness of our connectivity in order to mitigate the effects of our isolation; and
- encourage the building of more affordable homes.

This is a time for exploring new and different ideas, a time to forge new partnerships, as a way of ensuring our positive future, in order to protect the important values of our Island Community.

A handwritten signature in blue ink, appearing to read 'H Marshall', with a stylized flourish at the end.

Heidi Marshall
General Manager (Acting)

Our Vision for the Furneaux Community

To retain our lifestyle and unique landscapes through positive leadership that encourages innovation, population growth, asset attraction, partnerships, and improved health and wellbeing for our Community.

Councillors

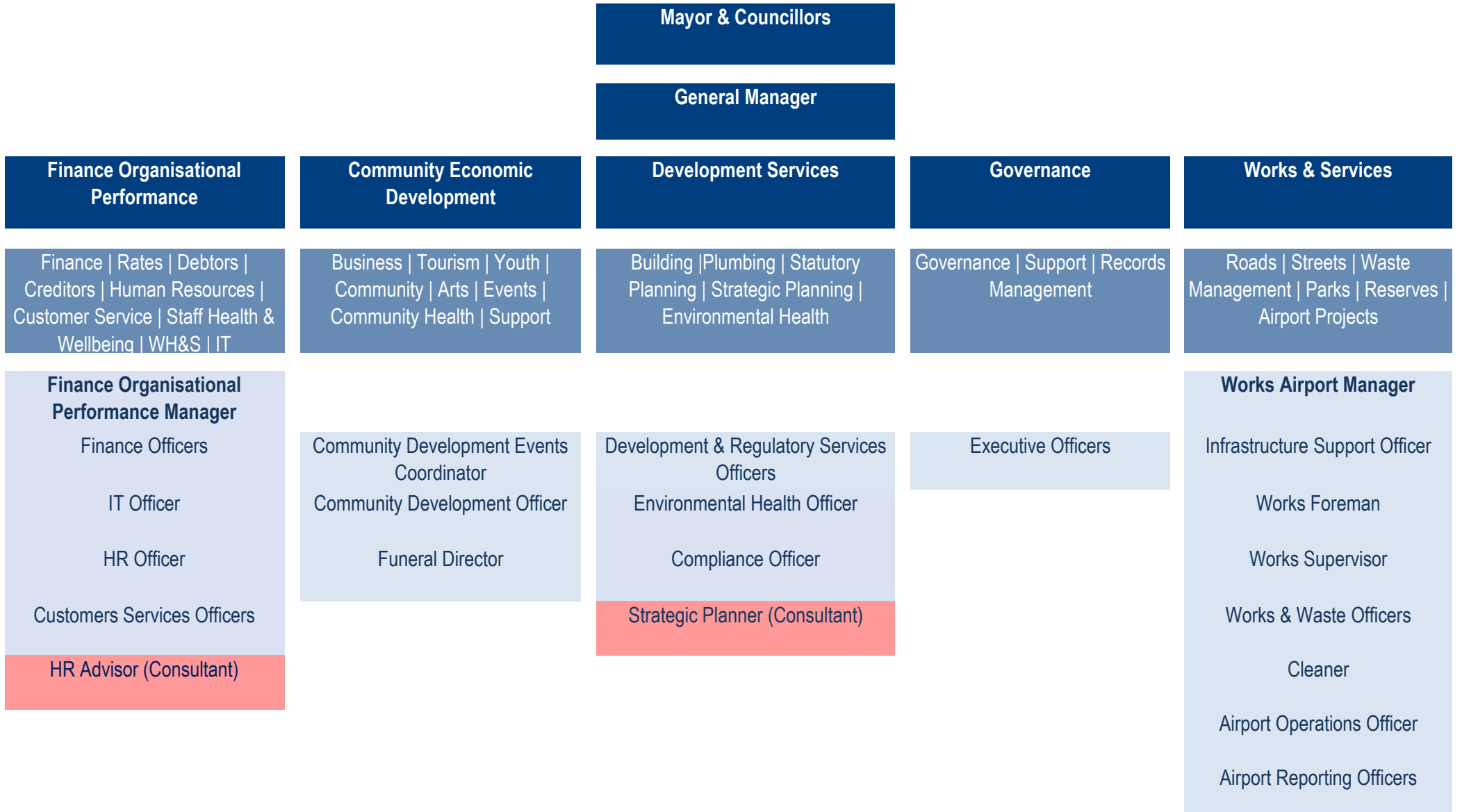
Mayor	Cr Annie Revie
Deputy Mayor	Cr David Williams
Councillors	Cr Sharon Blyth
	Cr Aaron Burke
	Cr Vanessa Grace
	Cr Peter Rhodes
	Cr Rachel Summers

Management Team

A/General Manager	Heidi Marshall
Works & Airport Manager	Brian Barnewall
Finance Organisational Performance Manager	Heidi Marshall

Working in conjunction with the Flinders Council Staff Team (refer Organisational Chart on the following page).

Flinders Council Organisational Chart - August 2019



Public Health Goals and Objectives

Council aims to enhance the liveability of remote Island life by protecting and promoting the health of its residents and visitors as one of Flinders Council's key roles. Council's Environmental Health Department is charged with meeting the statutory obligations of the *Public Health Act 1997*, *Environmental Management and Pollution Control Act 1994*, *Food Act 2003*, *Dog Control Act 2000* and *Local Government Act 1993* primarily to ensure that public health measures are met and maintained.

The Flinders Council's key public health goals and objectives in 2019/20 are:

- Provision of and access to available immunisation programs;
- Access to and provision of safe and nutritious food;
- Support for local food businesses and volunteer organisations;
- Maintenance and/or improvement of soil and water quality;
- Maintenance of a high level of sanitary facilities for public use
- Best practice effluent disposal installation for private use; and
- Response to environmental incidences and nuisance.

Summary of the Estimates for the 2019/20 Financial Year

Income and Expenditure and Other Comprehensive Income and Capital Expenditure are detailed on the following pages.

Budget 2019/20 - Income and Expenditure and Other Comprehensive Income

Income & Expenditure	Appendix	2018/19 Budget	2018/19 Preliminary Actual	2019/20 Budget
		000's	000's	000's
Income from continuing operations				
Recurrent Income				
Rates and charges	1	1,768	1,759	2,048
Statutory fees and fines	2	30	40	40
User fees	3	731	966	1,144
Grants - Operational	4	1,128	1,741	949
Interest Income	5	75	127	70
Other Income	6	42	128	56
Investment revenue from water corporation	7	54	36	36
		3,828	4,796	4,342
Capital Income				
Grants Capital	8	428	351	2,099
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		30	(126)	-
Recognition of land under roads		-	-	-
		458	225	2,099
Total Income from continuing operations				
		4,287	5,021	6,441
Expenses				
Employee benefits	10	(2,188)	(2,174)	(2,090)
Materials and services	11	(2,097)	(2,141)	(2,356)
Materials & Services - Plant Recharges and Quarry Recharges for Capital Works	11	(0)	254	428
Impairment of debts	12	0	(1)	0
Depreciation and amortisation	13	(1,618)	(1,609)	(1,602)
Finance costs	14	(101)	(87)	(88)
Other expenses	15	-	(1)	-
Total Expenses from continuing operations				
		(6,004)	(5,759)	(5,708)
Net Surplus/(Deficit) - excluding Telstra Project				
		(1,717)	(738)	733
Telstra Project Income				
Telstra Project Income	9	4,785	2,934	1,887
Telstra Project Expenditure				
Telstra Project Expenditure	16	(5,350)	(5,000)	(350)
		(565)	(2,066)	1,537
Net Surplus/(Deficit) - including Telstra Project				
		(2,282)	(2,804)	2,270

Budget 2019/20 - Capital Expenditure

FLINDERS COUNCIL

Description	Capital Type	2018/19	2018/19	2019/20
		Budget	Preliminary Actual	Budget
		000's	000's	000's
Roads		574	506	826
Roads - Resheeting	Replacement	317	286	257
Roads - Reseals	Replacement	64	90	216
Roads - Reconstruction	Replacement	-	-	273
Roads - Footpaths	Replacement	128	86	20
Roads - Bridges	Replacement	65	44	60
Plant - Municipal		42	40	12
Plant Mun - Vehicle Replacement	Replacement	42	40	
Plant Mun - Mowers	Replacement			12
Plant - Airport		30	-	3,630
Plant - Airport Fuel Facility	New Capital	30		30
Plant - Airport Runway	Capital Upgrade			3,600
Buildings & Facilities		497	475	89
B & F - LB Hall Kitchen Windows & Doors	Capital Upgrade	6	5	-
B & F - Public Toilets & BBQ Cape Barren	New Capital	80	79	-
B & F - Other - All Public Toilets Parking & Disabled Access	New Capital	20	-	-
B & F - Other -Whitemark Foreshore Handrails	New Capital	6	-	-
B & F - Emita Hall - Kitchen & Waste	Capital Upgrade	181	190	-
B & F - Other - Whitemark Playground	New Capital	131	145	-
B & F - Other - Martin St Ducting	Replacement	2	-	-
B & F - Airport Other - Wildlife Fence	New Capital	50	50	-
B & F - Airport - Runway Patch Replacement	Replacement	15	3	-
B & F - Airport - Terminal Building Baggage Gates	Replacement	4	3	-
B & F - Airport - Airconditioning Unit	Replacement	-	-	4
B & F - Boat Ramps Rubber Fenders	Replacement	2	-	-
B & F - Council Office Septic	Capital Upgrade	-	-	35
B & F - Council Works Shed	Replacement	-	-	50
Waste		250	174	100
Waste - Build Cell #1	New Capital	130	44	80
Waste - New Baler	New Capital	120	130	-
Waste - New Self-Tipping Bins	New Capital	-		20
IT Computers, Telephones and Furniture & Fittings		39	31	8
Hardware - Server Replacements	Replacement	8	16	-
Hardware - Internet Link, Depot to Main office	New Capital	2	-	-
Telephone - Mobiles & Other	Replacement	3	-	-
Hardware - Laptops	Replacement	7	6	3
F & F - Airport Desks	New Capital	3	3	-
F & F - Airport Carpets	Replacement	3	2	-
F & F - Vending Machine	Replacement	8	-	-
F & F Airport Other - Signage	New Capital	5	5	-
F & F Signage	Replacement	-	-	5
TOTAL CAPITAL		1,432	1,227	4,665

Operational Planning

The Annual Plan for the Flinders Council outlines the priority activities and projects that will be undertaken by the Council in the 2019/2020 financial year.

Your Council has determined these priorities after reviewing the existing Strategic Plan as an interim measure ahead of a planned major review in 2020.

Council staff have considered Council's priorities and determined the actions, and financial and other resources necessary to achieve the outcomes identified by the Council. Staff coordinated these inputs into a single plan that was submitted to Council for approval. The approved Annual Plan forms the basis for employee action, activity and performance management for the financial year ahead.

Under the *Local Government Act 1993*, responsibility, and therefore accountability, for the implementation of this Annual Plan remains with the General Manager. Staff are responsible for meeting functional targets identified by the Annual Plan, within the limitations imposed by resource allocation determined by the budget approved by Council.

The Annual Plan is subject to regular review. It will be the benchmark for senior management and Council to appraise organisational performance and strategic direction.

Annual Plan Actions

Flinders Council's Strategic Plan identifies the following five Strategic Focus Areas which are represented in the Annual Plan:

- 1 Population Growth - Focusing on strategies, projects and policy initiatives that support the community, economic development and investment attraction;
- 2 Infrastructure and Services - An Islands' specific based approach to planning and delivery to ensure community and environmental values are maintained;
- 3 Access and Connectivity - Work with service providers and other relevant stakeholders to improve security, reliability and cost effectiveness;
- 4 Strategic, Efficient and Effective Organisation - Responding to risks and opportunities; and
- 5 Liveability - Protect, improve and promote the health and wellbeing of the Islands' communities.

Each of the Actions included in this Annual Plan are aligned to the Strategic Focus Areas via several Strategic Directions, which in turn link to specific outputs. The Actions detailed in this Annual Plan address the outputs for 2019/20.



**FLINDERS COUNCIL ANNUAL PLAN FOR
BUDGET 2019/2020**

Action No.	Action Description	SP Ref No.	Strategic Output	Key Performance Indicator
AP1920-1	Model affordable housing supply options and determine way forward.	1.1.2	Population Growth - Increase Supply of Affordable Housing - A strategy and action plan that identifies affordable housing options.	Options identified and reviewed by Council.
AP1920-2	Deliver four School Holiday Programs in partnership with stakeholders.	1.2.1	Population Growth - Increase "the working age" population - Services and activities for young people that also aim to attract and retain young families to the Islands.	Four School Holiday Programs delivered and reported quarterly.
AP1920-3	Prepare a scoping paper and lobby State Government to secure veterinary services for the Furneaux Group to support population growth.	1.2.2	Population Growth - Increase Supply of Affordable Housing - An islands specific population growth strategy.	Veterinary services secured.
AP1920-4	Evaluate roadside Parramatta Grass trial.	1.3.4	Population Growth - Value-add to local commodities - Productive and sustainable agricultural sector.	Report on outcomes of trial.
AP1920-5	Review pre-lodgement and advisory service processes to improve the overall customer service experience.	1.4.1	Population Growth - Foster and support entrepreneurial activity - Streamlined and customer focused development application and assessment processes, including pre-lodgement information and advisory services.	Review report presented to Council.
AP1920-6	Investigate options for Council's land at North East River.	1.4.3	Population Growth - Foster and support entrepreneurial activity - Promotion of the region's natural and cultural environment.	Report presented to Council.
AP1920-7	Engage with community groups to deliver the Furneaux Islands Festival program of economic, community, collective events.	1.4.5	Population Growth - Foster and support entrepreneurial activity - Tourism and development is promoted through a focus on high quality food production, niche enterprises and clean, green image and sustainable farming practices associated with Flinders Island.	Working with community stakeholders to encourage a broader tourist season and reporting back to Council.
AP1920-8	Install baby change facilities in the Flinders Arts and Entertainment Centre.	2.1.1	Infrastructure and Services - Plan, deliver and operate community infrastructure to provide levels of service that align with community needs and demand - Recreational and community facilities upgraded as recommended by the Recreational and Community Facilities Assessment and Infrastructure Plan.	Facility installed.
AP1920-9	Preliminary scoping of Stormwater Management Plan requirements for townships.	2.1.6	Infrastructure and Services - Plan, deliver and operate community infrastructure to provide levels of service that align with community needs and demand - Stormwater Management Plan developed.	Scope completed and endorsed.
AP1920-10	Support plastic and aluminium can recycling initiative.	2.3.1	Infrastructure and Services - Minimise environmental and health risks from waste collection and disposal and maximise opportunities to reduce, reuse or recycle resources - Waste Management Strategy implemented.	Strategy updated and endorsed.



**FLINDERS COUNCIL ANNUAL PLAN FOR
BUDGET 2019/2020**

Action No.	Action Description	SP Ref No.	Strategic Output	Key Performance Indicator
AP1920-11	Upgrade the Flinders Arts and Entertainment Centre (FAEC) wastewater system - no 1.	2.4.1	Infrastructure and Services - Develop and implement solutions that mitigate environmental and health risks from wastewater treatment and disposal - Upgraded onsite wastewater systems on all public amenities.	No 1 completed.
AP1920-12	In-house scoping of development of a wastewater pump-out treatment and disposal system for Flinders Island.	2.4.2	Infrastructure and Services - Develop and implement solutions that mitigate environmental and health risks from wastewater treatment and disposal - A "pump out" based wastewater collection, transport, treatment and disposal system.	Options identified and reported.
AP1920-13	Work with Department of State Growth to effectively manage and maintain Lady Barron Rd.	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	Works performed reported.
AP1920-14	State Growth Road Minor Works (Lady Barron Road). Minor road works involving reseals and reconstruction as per Department of State Growth Instruction. (\$300k)	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	
AP1920-15	Develop and implement a long term alliance with TasWater to manage and operate their water supply network.	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	Report to Council.
AP1920-16	Support a review of a sustainable long-term management plan for the operation of a network of trails.	2.6.2	Infrastructure and Services - Protect and enhance high quality natural values and environmental assets - A Plan for the expansion of the walking trails network on Flinders Island.	Review of management plan completed.
AP1920-17	Work with the State Government to facilitate the Flinders Island Marine Access and Safe Harbour Project.	3.1.2	Access and Connectivity - Maintain or better the standard of sea access to the Islands - Economic viability of developing an all-weather recreational and leisure vessel harbour investigated.	Project facilitated.
AP1920-18	Identify and review the cash sustainability of the Airport.	3.2.1	Access and Connectivity - Maintain air access to the Island and improve performance of the airport - Improved operation and financial performance of Airport.	Options identified and reviewed by Council.
AP1920-19	Continue to manage the Building and Better Regions Funding (BBRF) allocation for Telstra to construct a major upgrade of Telecommunications on Flinders and Cape Barren Islands.	3.3.2	Access and Connectivity - Improved telecommunications for the benefit of local community and economy - Major upgrades to telecommunication infrastructure and services on the islands.	BBRF successfully acquitted.
AP1920-20	Revise Council's Priority Projects list and lobby governments for support.	4.1.1	Strategic, Efficient and Effective Organisation - Remain actively engaged with internal and external stakeholders providing regional leadership - The Furneaux Islands' unique circumstances, isolated community and specific financial needs are understood by key external stakeholders.	List updated.



**FLINDERS COUNCIL ANNUAL PLAN FOR
BUDGET 2019/2020**

Action No.	Action Description	SP Ref No.	Strategic Output	Key Performance Indicator
AP1920-21	Investigate suitable options to improve records management procedures and standards.	4.3.2	Strategic, Efficient and Effective Organisation - Ensure Council meets its statutory obligations and manages corporate and community risk - Requirements of the Archives Act 1983 substantially complied with through improved records management processes.	Options reported and storage repository commissioned.
AP1920-22	Engage with staff to implement a new Enterprise Bargaining Agreement.	4.3.6	Strategic, Efficient and Effective Organisation - Ensure Council meets its statutory obligations and manages corporate and community risk - Enterprise Agreement 2019-2023 that complies with Fair Work Act 2009.	Implementation commenced.
AP1920-23	Respond to inquiries to assist the Tasmanian Planning Commission in finalising the new Flinders Planning Scheme.	4.3.10	Strategic, Efficient and Effective Organisation - Ensure Council meets its statutory obligations and manages corporate and community risk - Flinders Planning Scheme.	New Flinders Planning Scheme progressed.
AP1920-24	Review functionality of website to make it more user friendly.	4.4.5	Strategic, Efficient and Effective Organisation - Drive continuous improvement through a focus on customer service, community engagement, efficient systems and processes, innovation, capacity building and workforce development - An effective and dynamic online presence (Council website).	Options reported.
AP1920-25	Review communications resources and write a Communications Strategy.	4.5.2	Strategic, Efficient and Effective Organisation - Build financial and organisational resilience and maximise returns from Council's capital resources - Sustainable organisation.	Strategy complete.
AP1920-26	Engage with community and external stakeholders to support health and wellbeing activities for the Community.	5.1.1	Liveability - Improve the health and wellbeing of the island communities through leadership & coordination - Improved health and wellbeing of the community supported through education and health services.	Support provided.
AP1920-27	Engage with community groups, businesses and organisations to deliver arts and cultural activities.	5.2.1	Liveability - Support activities that foster social engagement and emotional wellbeing and provide opportunities for creative expression - Arts and cultural activities are encouraged and supported.	Support provided.
AP1920-28	Deliver the Community Grants and Gunn Bequest funding programs.	5.2.1	Liveability - Support activities that foster social engagement and emotional wellbeing and provide opportunities for creative expression - Arts and cultural activities are encouraged and supported.	Programs delivered.
AP1920-29	Council review of the Whitemark coastal inundation study.	5.3.1	Liveability - Land use planning conserves natural and cultural values and addresses natural hazards and climate adaption - Municipal climate change strategy.	Study reviewed.



**FLINDERS COUNCIL ANNUAL PLAN FOR
BUDGET 2019/2020**

Action No.	Action Description	SP Ref No.	Strategic Output	Key Performance Indicator
AP1920-30	Investigate responsibility for the Island's drains.	5.3.1	Liveability - Land use planning conserves natural and cultural values and addresses natural hazards and climate adaption - Municipal climate change strategy.	Responsibility established.
AP1920-31	Waste at Whitemark tip - Scrap steel, electronic waste and white goods baling. (\$20k)	2.3.1	Infrastructure and Services - Minimise environmental and health risks from waste collection and disposal and maximise opportunities to reduce, reuse or recycle resources - Waste Management Strategy implemented.	Works Completed by 31 Dec 19.
MAJOR CAPITAL PROJECTS IN THE BUDGET ESTIMATE:				
AP1920-32	Airport Runway: Complete reconstruction of the airport's north-south runway. (Cost \$3.6million with Grant Income of \$1.8million)	3.2.1	Access and Connectivity - Maintain air access to the Island and improve performance of the airport - Improved operation and financial performance of Airport.	Runway reconstructed by 30 April 20.
AP1920-33	Roads - Resheeting - 16.5km (\$257k); Roads include: Palana, West End, North East River, Fairhaven, Five Mile Jim, Melrose, Lees, Boat Harbour, Wingaroo, Summer Camp, Memana, Reedy Lagoon, Trousers Point, Thule, Madely's Camerons Inlet, Conways, Big River and Wallinippi. Distances on roads will vary.	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	Works Completed by 30 Jun 20.
AP1920-34	Roads - Resealing 5.5km (\$216k). Roads Include: Palana 2.1km, and Lackrana 3.4km.	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	Works Completed by 30 Jun 20.
AP1920-35	Roads - Reconstruction 1.5km (\$273k). Memana Road 1km, and Palana Road 0.5km.	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	Works Completed by 30 Jun 20.
AP1920-36	Roads - Footpaths (\$20k). Replacement of cracked areas mainly Whitemark.	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	Works Completed by 30 Jun 20.
AP1920-37	Roads - Bridges (\$60k). Two bridge guard rail replacements on Lackrana and Memana Road.	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	Works Completed by 30 Jun 20.
AP1920-38	Buildings & Facilities - replace Works shed (\$50k).	2.5.1	Infrastructure and Services - Infrastructure services that are appropriate for island conditions, are sustainable and are accepted and valued by the local community.	Works Completed by 30 Jun 20.



**FLINDERS COUNCIL ANNUAL PLAN FOR
BUDGET 2019/2020**

Action No.	Action Description	SP Ref No.	Strategic Output	Key Performance Indicator
AP1920-39	Buildings & Facilities - Stage 1 upgrade Council Office /Flinders Arts and Entertainment Centre septic system (\$35k).	2.4.1	Infrastructure and Services - Develop and implement solutions that mitigate environmental and health risks from wastewater treatment and disposal - Upgraded onsite wastewater systems on all public amenities.	Works Completed by 30 Jun 20
AP1920-40	Waste - Stage 2: Complete building 1/3 of Cell #1 at Whitemark tip (\$80k).	2.3.1	Infrastructure and Services - Minimise environmental and health risks from waste collection and disposal and maximise opportunities to reduce, reuse or recycle resources - Waste Management Strategy implemented.	Works Completed by 30 Jun 20.
AP1920-41	Waste - Install new self-tipping bins at Whitemark tip (\$20k).	2.3.1	Infrastructure and Services - Minimise environmental and health risks from waste collection and disposal and maximise opportunities to reduce, reuse or recycle resources - Waste Management Strategy implemented.	Works Completed by 30 Jun 20.
AP1920-42	Plant - Airport Fuel tank upgrade (\$30k). This was not completed in the FY1819 budget and carried over to FY1920.	3.2.1	Access and Connectivity - Maintain air access to the Island and improve performance of the airport - Improved operation and financial performance of Airport.	Works Completed by 30 Jun 20.

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